

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**ANNUAL FINANCIAL REPORT**  
**DECEMBER 31, 2021**

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*Tax/Consulting/Audit*

*Certified Public Accountants*

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## INDEPENDENT AUDITORS' REPORT

Board of Directors  
Historic Arkansas Riverwalk Authority of Pueblo  
Pueblo, Colorado

### **Opinions**

We have audited the financial statements of the governmental activities, the business-type activity and each major fund of the Historic Arkansas Riverwalk Authority of Pueblo (the Authority) as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activity and each major fund of the Historic Riverwalk Authority of Pueblo, as of December 31, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Authority, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

## **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the budgetary comparison information on pages 4 through 7 and pages 27 through 28 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements.

We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Other Information**

Management is responsible for the other information included in the annual report. The other information comprises the schedule of revenues and expenditures-recreational/entertainment operations enterprise fund-budget to actual but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

*McPherson, Goodrich, Polucci & Mahland, P.C.*

February 6, 2022

## **MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2021**

### **INTRODUCTION**

The purpose of this Management's Discussion and Analysis (MD&A) is to provide a financial review and analysis as of and for the year ended December 31, 2021. This discussion and analysis is presented in conjunction with the Historic Arkansas Riverwalk of Pueblo Authority's (the Authority) audited financial statements. The analysis includes comparative information from 2020.

The Authority was created in 1997 under the laws of the state of Colorado to promote, manage, supervise, operate, develop and maintain the public project known as the Historic Arkansas Riverwalk of Pueblo. The original Intergovernmental Agreement (IGA) establishing the Authority included the City of Pueblo, Colorado, the County of Pueblo, Colorado, the Pueblo Conservancy District and the Board of Water Works of Pueblo. The Pueblo Urban Renewal Authority (PURA) agreed to be a party to the IGA in May 2008, at which time the IGA was modified to include the PURA.

### **FINANCIAL HIGHLIGHTS**

- The Authority's net position on December 31, 2021 totaled \$556,364 while the Authority's change in net position for the year ended December 31, 2021 was a decrease of \$150,542.
- Total revenues for the year ended December 31, 2021 were \$1,325,458 and total expenses for the same period were \$1,476,000. Revenues increased by \$150,614 during 2021 compared to 2020 primarily due to support funding from the Cares Act for \$20,000, and an increase from business related activities specifically boat and event ticket sales. At the same time, total expenses decreased by \$274,793 from 2020 to 2021. The difference is primarily attributable to the Maintenance Reserve account transfer out for \$77,460, increase in capital outlay project expenses, and expenditures for the 1A project design and development of the boat house and channel extension.

### **LAYOUT OF REPORT**

In addition to this MD&A, the report consists of government-wide statements, fund financial statements, the notes to the financial statements, required supplementary information, and other additional information. Within this view, the Authority's operations are categorized and reported as either governmental activities or business-type activities. Governmental activities include basic governmental and administration services, while the business-type activities represent the recreational/entertainment operation enterprise fund. The government-wide statements are designed to be more corporate-like so as to report all the Authority's activities in these statements.

### **FINANCIAL STATEMENTS**

#### Government-Wide Financial Statements

The government-wide financial statements are reported by governmental activities and business-type activities. These statements are designed to provide a broad overview of the Authority's net position and changes in net position. The governmental activities include the general fund, while the business-type activities report the recreational/entertainment operation enterprise fund.

The statement of net position presents a snapshot view of the assets and liabilities of the Authority at a point in time, while the changes in net position reports revenues and expenses over a period of time.

### Fund Financial Statements

The fund financial statements provide more detail about the Authority's activities and the funds are used to maintain control over resources that are segregated for specific purposes or activities. The Authority reports a general fund, along with the recreational/entertainment operations enterprise fund.

### Notes to Financial Statements

The notes to the financial statements provide additional disclosure required by generally accepted accounting principles and are designed to assist the reader in understanding the Authority's financial condition.

### Financial Analysis

The following tables and analysis discuss the net position and changes in net position for the Authority as of and for the year ended December 31, 2021 with comparative information for the previous year.

Net Position – Net position may serve over time as a useful indicator of the Authority's financial position. The following table reflects the condensed statement of net position as of December 31, 2021 and 2020:

TABLE A  
CONDENSED STATEMENT OF NET POSITION

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
Current assets	\$ 508,522	\$ 742,634	\$ 66,513	\$ 36,107	\$ 575,035	\$ 778,741
Noncurrent assets	<u>4,622</u>	<u>6,172</u>	<u>18,039</u>	<u>26,279</u>	<u>22,661</u>	<u>32,451</u>
Total Assets	<u>513,144</u>	<u>748,806</u>	<u>84,552</u>	<u>62,386</u>	<u>597,696</u>	<u>811,192</u>
Current liabilities	26,823	85,439	5,903	5,525	32,726	90,964
Long term liabilities	<u>8,606</u>	<u>13,322</u>	<u>-</u>	<u>-</u>	<u>8,606</u>	<u>13,322</u>
Total Liabilities	<u>35,429</u>	<u>98,761</u>	<u>5,903</u>	<u>5,525</u>	<u>41,332</u>	<u>104,286</u>
Net investment in capital assets	4,622	6,172	18,039	26,279	22,661	32,451
Unrestricted	277,055	288,733	60,610	30,582	319,393	319,315
IA Restricted	<u>196,038</u>	<u>355,140</u>	<u>-</u>	<u>-</u>	<u>214,310</u>	<u>355,140</u>
Total Net Position	<u>\$ 477,715</u>	<u>\$ 650,045</u>	<u>\$ 78,649</u>	<u>\$ 56,861</u>	<u>\$ 556,364</u>	<u>\$ 706,906</u>

The Authority's net position was \$556,364 on December 31, 2021 and as demonstrated in Table B, the Authority's expenses exceeded its revenue by \$150,542 for the year ended December 31, 2021. The shortfall is due to the receipt of 1A project funds received in 2019 while a majority of the expenses were incurred in 2020 and 2021. The carryover from 2020 to 2021 of the \$355,140 in 1A project funds more than offsets this shortfall incurred in 2021 1A project expense. The remaining carryover of \$196,038 will be drawn down as the timing and schedule of 1A project expenses are incurred in 2022 for the completion of the design and development phase for the new boat house and the channel extension.

Changes in Net Position – Table B below compares revenues and expenses of the Authority for the current year and the previous period.

TABLE B  
CONDENSED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

	Governmental Activities		Business-Type Activities		Total	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
Revenues –						
Charges for services	\$ 271,120	\$ 204,512	\$ 216,522	\$ 137,186	\$ 487,642	\$ 341,698
Operating grants and contributions	800,660	790,400	-	-	800,660	790,400
Capital grants and contributions	17,943	27,409	-	-	17,943	27,409
Investment earnings	91	172	9	7	100	179
Other	<u>8,567</u>	<u>14,748</u>	<u>10,546</u>	<u>410</u>	<u>19,113</u>	<u>15,158</u>
Total Revenues	<u>1,098,381</u>	<u>1,037,241</u>	<u>227,077</u>	<u>137,603</u>	<u>1,325,458</u>	<u>1,174,844</u>
Expenditures –						
General government	1,270,711	1,609,822	-	-	1,270,711	1,602,181
Business-type activities	-	-	<u>205,289</u>	<u>148,612</u>	<u>205,289</u>	<u>148,612</u>
Total Expenditures	<u>1,270,711</u>	<u>1,609,822</u>	<u>205,289</u>	<u>148,612</u>	<u>1,476,000</u>	<u>1,750,793</u>
Change in net position before transfers	(172,330)	(572,581)	21,788	(11,009)	(150,542)	(583,590)
Transfers	-	-	-	-	-	-
Increase (decrease) in net position	<u>(172,330)</u>	<u>(572,581)</u>	<u>21,788</u>	<u>(11,009)</u>	<u>(150,542)</u>	<u>(583,590)</u>
Net position, January 1	<u>650,045</u>	<u>1,222,626</u>	<u>56,861</u>	<u>67,870</u>	<u>706,906</u>	<u>1,290,496</u>
Net position, December 31	<u>\$ 477,715</u>	<u>\$ 650,045</u>	<u>\$ 78,649</u>	<u>\$ 56,861</u>	<u>\$ 556,364</u>	<u>\$ 706,906</u>

Governmental activities – IGA funding, CAM fees, management services and vendor rental revenues increased in 2021. The decrease in expenses in 2021 resulted from a decrease in professional services expenses, operations/maintenance expenses, staff salaried, payroll taxes & benefits, and 1A expenses associated with the design and development expenditures for the boat house and the channel extension incurred in 2021.

Business-type activities – The increase in revenue in 2021 compared to 2020 is primarily the direct result of the impact upon business operations return to the pre-Covid-19 pandemic operating procedures, which allowed for increases in boat ticket and product sales. Increases in revenue were realized across the board in boat ticket revenue, facility rental revenue, merchandise sales, special events revenue and sponsorship revenue. The increase in expenses in 2021 resulted from an increase in operating cost due to business operations; increases from several expense line items including operations expenses and merchandise expenses in 2021.

### Capital Assets

Table C reflects the Authority’s investment in capital assets (net of accumulated depreciation) for its governmental and business-type activities. As of December 31, 2021, capital assets totaled \$22,661 compared to \$32,451 at December 31, 2020. There were no additions or disposals of capitalized assets in 2021, thus the reduction in the book value of capitalized assets (net of accumulated depreciation) is solely from the realized 2021 depreciation.

TABLE C  
CAPITAL ASSETS (Net of Depreciation)

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
Buildings and improvements	\$ 1,536	\$ 1,843	\$ -	\$ -	\$ 1,536	\$ 1,843
Furniture and equipment	3,086	4,329	18,039	26,279	21,125	30,608
Total	\$ 4,622	\$ 6,172	\$ 18,039	\$ 26,279	\$ 22,661	\$ 32,451

### Budgetary Highlights – General Fund

The 2021 actual revenue is under budget by \$429,900 and expenditures are \$254,643 under budget. The large majority of the under-budget expenditures is attributable to 1A project funds not being fully expended during 2021. The Board approved the final amended budget in December 2021.

## **FINANCIAL CONTACT**

This financial report is designed to provide a general overview of the Authority’s finances for all those who have an interest. Any questions should be addressed to the Lynn Clark - Executive Director at the Authority’s office located at 125 Riverwalk Place, Pueblo, CO, 81003.

**BASIC FINANCIAL STATEMENTS**

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY**  
**STATEMENT OF NET POSITION**  
**DECEMBER 31, 2021**

	Governmental <u>Activities</u>	Business-Type <u>Activities</u>	<u>Total</u>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 489,837	\$ 65,858	\$ 555,695
Accounts receivable	4,099	-	4,099
Inventory	-	655	655
Prepaid expenses	14,586	-	14,586
Capital assets, net	<u>4,622</u>	<u>18,039</u>	<u>22,661</u>
<b>TOTAL ASSETS</b>	<u>513,144</u>	<u>84,552</u>	<u>597,696</u>
<b>LIABILITIES</b>			
Accounts payable	25,284	100	25,384
Customer deposits	1,300	5,803	7,103
Long-term liabilities -			
Due within one year	239	-	239
Due in more than a year	<u>8,606</u>	<u>-</u>	<u>8,606</u>
<b>TOTAL LIABILITIES</b>	<u>35,429</u>	<u>5,903</u>	<u>41,332</u>
<b>NET POSITION</b>			
Net investment in capital assets	4,622	18,039	22,661
Restricted	196,038	-	196,038
Unrestricted	<u>277,055</u>	<u>60,610</u>	<u>337,665</u>
<b>TOTAL NET POSITION</b>	<u>\$ 477,715</u>	<u>\$ 78,649</u>	<u>\$ 556,364</u>

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY**  
**STATEMENT OF ACTIVITIES**  
**YEAR ENDED DECEMBER 31, 2021**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Change in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental activities							
General government	\$ 1,270,711	\$ 271,120	\$ 800,660	\$ 17,943	\$ (180,988)	\$ -	\$ (180,988)
Total governmental activities	<u>1,270,711</u>	<u>271,120</u>	<u>800,660</u>	<u>17,943</u>	<u>(180,988)</u>	<u>-</u>	<u>(180,988)</u>
Business-type activities							
Recreational/entertainment operations	<u>205,289</u>	<u>216,522</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>11,233</u>	<u>11,233</u>
Total business-type activities	<u>205,289</u>	<u>216,522</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>11,233</u>	<u>11,233</u>
<b>TOTAL</b>	<u>\$ 1,476,000</u>	<u>\$ 487,642</u>	<u>\$ 800,660</u>	<u>\$ 17,943</u>	<u>(180,988)</u>	<u>11,233</u>	<u>(169,755)</u>
General revenues							
Unrestricted investment earnings					91	9	100
Insurance recovery					8,567	-	8,567
Miscellaneous					-	10,546	10,546
Total general revenues					<u>8,658</u>	<u>10,555</u>	<u>19,213</u>
Change in net position					(172,330)	21,788	(150,542)
Net position, January 1					<u>650,045</u>	<u>56,861</u>	<u>706,906</u>
Net position, December 31					<u>\$ 477,715</u>	<u>\$ 78,649</u>	<u>\$ 556,364</u>

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
BALANCE SHEET  
GOVERNMENTAL FUND  
DECEMBER 31, 2021**

	General Fund
<b>ASSETS</b>	
Cash and cash equivalents	\$ 489,837
Accounts receivable	4,099
Prepaid expenses	14,586
<b>TOTAL ASSETS</b>	<b>\$ 508,522</b>
 <b>LIABILITIES AND FUND BALANCE</b>	
Liabilities -	
Accounts payable	\$ 25,284
Customer deposits	1,300
Total liabilities	26,584
 Fund balances -	
Nonspendable	14,586
Restricted	196,038
Unassigned	271,314
Total fund balances	481,938
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<b>\$ 508,522</b>

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
RECONCILIATION OF THE GOVERNMENTAL FUND BALANCE SHEET  
TO THE STATEMENT OF NET POSITION  
DECEMBER 31, 2021**

Amounts reported for governmental activities in the statement of net position are different because:

Total fund balance - governmental fund	\$	481,938
Capital assets used in governmental activities are not financial resources and therefore are not reported in governmental funds		
The cost of capital assets is	\$	83,948
Accumulated depreciation is		<u>(79,326)</u> 4,622
Other liabilities are not due and payable in the current period and therefore are not reported as liabilities in the fund. Other liabilities at year end consist of:		
Compensated absences		<u>(8,845)</u>
Total net position - governmental activities	\$	<u><u>477,715</u></u>

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
GOVERNMENTAL FUND  
YEAR ENDED DECEMBER 31, 2021**

	<u>General Fund</u>
REVENUES	
Intergovernmental	\$ 818,603
Charges for services	271,120
Miscellaneous	8,567
Interest	91
TOTAL REVENUES	<u>1,098,381</u>
EXPENDITURES	
Current -	
General government	<u>1,273,638</u>
TOTAL EXPENDITURES	<u>1,273,638</u>
EXCESS(DEFICIENCY) OF REVENUES OVER EXPENDITURES	<u>(175,257)</u>
NET CHANGE IN FUND BALANCE	(175,257)
FUND BALANCE, January 1	<u>657,195</u>
FUND BALANCE, December 31	<u>\$ 481,938</u>

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
RECONCILIATION OF THE GOVERNMENTAL FUND STATEMENT OF REVENUES,  
EXPENDITURES AND CHANGES IN FUND BALANCE  
TO THE STATEMENT OF ACTIVITIES  
YEAR ENDED DECEMBER 31, 2021**

Amounts reported for governmental activities are different because:

Total net change in fund balances - governmental fund	\$	(175,257)
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Capital outlays are reported in the governmental fund as expenditures; however, for governmental activities these costs are shown in the statement of net position and allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeds capital outlay

Depreciation expense	(1,550)	(1,550)
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In the statement of activities, compensated absences (vacation leave) are measured by the amounts earned during the year. In the governmental fund, however, expenditures for these items are measured by the amounts actually paid. This year the amounts earned (\$19,497) were less than compensated absences paid (\$23,974)

	4,477
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Change in net position - governmental activities	\$	(172,330)
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The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY**  
**STATEMENT OF NET POSITION**  
**PROPRIETARY FUND**  
**DECEMBER 31, 2021**

	Business-Type Activity
	Enterprise Fund Recreational/Entertainment Operations
<b>ASSETS</b>	
<b>CURRENT ASSETS</b>	
Cash and cash equivalents	\$ 65,858
Inventory	655
<b>TOTAL CURRENT ASSETS</b>	<u>66,513</u>
<b>NONCURRENT ASSETS</b>	
Capital assets	
Furniture & equipment	155,130
Accumulated depreciation	(137,091)
<b>TOTAL CAPITAL ASSETS</b>	<u>18,039</u>
<b>TOTAL ASSETS</b>	<u>84,552</u>
<b>LIABILITIES</b>	
<b>CURRENT LIABILITIES</b>	
Accounts payable	100
Customer deposits	5,803
<b>TOTAL CURRENT LIABILITIES</b>	<u>5,903</u>
<b>TOTAL LIABILITIES</b>	<u>5,903</u>
<b>NET POSITION</b>	
Net investment in capital assets	18,039
Unrestricted	60,610
<b>TOTAL NET POSITION</b>	<u>\$ 78,649</u>

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION**  
**PROPRIETARY FUND**  
**YEAR ENDED DECEMBER 31, 2021**

		Business-Type Activity
		Enterprise Fund Recreational/Entertainment Operations
OPERATING REVENUES		
Charges for services	\$	216,522
Miscellaneous		10,546
TOTAL OPERATING REVENUES		227,068
OPERATING EXPENSES		
Salaries		55,234
Payroll taxes and benefits		7,115
Supplies		6,032
Utilities and communications		5,743
Repairs and maintenance		11,762
Advertising		12,204
Depreciation		8,240
Administrative support		58,960
Sponsorship, facility, special events		30,085
Other		9,914
TOTAL OPERATING EXPENSES		205,289
OPERATING INCOME (LOSS)		21,779
NONOPERATING REVENUES		
Investment revenue		9
TOTAL NONOPERATING REVENUES		9
CHANGE IN NET POSITION		21,788
TOTAL NET POSITION, January 1		56,861
TOTAL NET POSITION, December 31	\$	78,649

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUND**  
**YEAR ENDED DECEMBER 31, 2021**

	Business-Type Activity
	Enterprise Fund Recreational/Entertainment Operations
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Cash received from customers	\$ 232,568
Cash paid to employees	(55,140)
Cash paid for goods and services	(81,374)
Cash paid for interfund services	(58,960)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>37,094</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Interest received	9
<b>NET CASH PROVIDED BY INVESTING ACTIVITIES</b>	<b>9</b>
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	37,103
<b>CASH AND CASH EQUIVALENTS, January 1</b>	<b>28,755</b>
<b>CASH AND CASH EQUIVALENTS, December 31</b>	<b>\$ 65,858</b>
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES</b>	
Operating income (loss)	21,779
Adjustments to reconcile operating income to net cash provided (used) by operating activities -	
Depreciation expense	8,240
Change in assets and liabilities -	
Inventory	846
Accounts receivable	5,500
Prepaid expenses	351
Accounts payable	235
Customer deposits	143
<b>NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES</b>	<b>\$ 37,094</b>

The accompanying notes are an integral part of this statement.

**NOTES TO FINANCIAL STATEMENTS**

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Historic Arkansas Riverwalk Authority of Pueblo (the Authority) was created in 1997 under the laws of the State of Colorado to promote, manage, supervise, operate, develop and maintain the public project known as the Historic Arkansas Riverwalk of Pueblo. The intergovernmental agreement establishing the Authority involved the City of Pueblo, Colorado, the County of Pueblo, Colorado, Pueblo Conservancy District and the Board of Water Works of Pueblo. In 2008, the intergovernmental agreement was amended to include the Pueblo Urban Renewal Authority.

The financial statements of the Authority have been prepared in accordance with accounting principles generally accepted in the United States of America as applicable to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting and reporting practices used by the Authority are described below.

**A. REPORTING ENTITY**

As required by generally accepted accounting principles, the Authority (the primary government) includes, if applicable, component units in its financial statements based upon financial accountability. Inasmuch as no component unit meets the criteria for inclusion, no component unit financial statements have been included.

**B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

The basic financial statements include both government-wide (based on the Authority as a whole) and fund financial statements. The government-wide financial statements, which include the statement of net position and the statement of activities, report information on all of the activities of the Authority. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by charges for services and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The government-wide statement of activities demonstrates the degree to which the direct expenses of a functional category or activity are offset by program revenues. Direct expenses are those that are clearly identifiable with a function or activity. Program revenues include, if applicable, (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or activity; (2) grants and contributions that are restricted to meeting the operational requirements of a particular function or activity; and (3) grants and contributions that are restricted to meeting the capital requirements of a particular function or activity. Other items not properly included among program revenues are reported instead as general revenues. The net cost by function or business-type activities is normally covered by other unrestricted revenues.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

Separate fund financial statements are provided for the governmental fund and the proprietary fund which are both considered major funds.

The government-wide focus is more on the sustainability of the Authority as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. The focus of the fund financial statements is on the major individual funds of the governmental and business-type categories. Each presentation provides valuable information that can be analyzed and compared to enhance the usefulness of the information.

**C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND FINANCIAL STATEMENT PRESENTATION**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fund financial statements for the proprietary fund. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Grants and similar items are recognized as revenue when all eligibility requirements are met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Revenues are considered to be available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Authority considers revenue to be available if collected within 60 days of the end of the fiscal year. Expenditures generally are recorded when a liability is incurred as is the case with accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when the liability has matured and payment is due. General capital asset acquisitions are reported as expenditures in governmental funds, while proceeds of long-term debt and acquisitions under capital leases are reported as other financing sources.

Intergovernmental, interest and charges for services are considered revenues susceptible to accrual while miscellaneous revenue is recorded as revenue when received in cash because it is not generally measurable until received at that time.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

Business-type activities and the proprietary fund are accounted for using the flow of economic resources measurement focus. With this measurement focus, all assets and liabilities associated with the operation of the fund are included on the balance sheet. The proprietary fund-type operating statement presents increases (revenues) and decreases (expenses) in total net position. The proprietary fund distinguishes operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds' principal ongoing operation. The principal operating revenues of the Authority's recreational/entertainment operations enterprise fund is charges to customers for sales and services. Operating expenses for the enterprise fund include the cost of sales and services, along with administrative expenses. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

**GOVERNMENTAL FUND**

The Authority reports the following major governmental fund:

- The general fund is the primary operating fund of the Authority and is always classified as a major fund. The general fund is used to account for all financial resources of the Authority except those required to be accounted for in a separate fund. Major revenue sources include intergovernmental revenues and charges for services. Primary expenditures include maintenance and upkeep of the Riverwalk.

**PROPRIETARY FUND**

The following is a description of the major proprietary fund of the Authority:

- The recreational/entertainment fund was established to account for the provision of recreational and entertainment activities on the Riverwalk.

**D. CASH AND CASH EQUIVALENTS**

Cash and cash equivalents consist of cash on hand and interest and non-interest-bearing demand deposits. For purposes of the statement of cash flows, all highly liquid investments, if any, with a maturity of three months or less when purchased are considered cash equivalents.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

**E. CAPITAL ASSETS**

Capital assets, which include building improvements and furniture and equipment, are reported in the governmental activity and business-type activity columns in the government-wide financial statements. The capitalization level was established at \$5,000 for all capitalized items. This level was set so as to maintain a balance between accountability and managing the costs of recording and tracking these assets. Capital assets are defined as assets with an initial individual cost or estimated cost that equals or exceeds the limits identified above and have a useful life greater than one year. Capital assets are recorded at cost or estimated historical cost if purchased or constructed. Contributed capital assets are recorded at acquired value at the time received. Normal maintenance and repairs that do not add to the value of the asset or materially extend the useful life of the asset are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets for business-type activities is expensed.

Capital assets of the Authority are depreciated using the straight-line method over the following estimated useful lives:

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>
Building improvements	15	-
Furniture and equipment	5-7	5-7

**F. COMPENSATED ABSENCES**

It is the Authority's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. Employees are compensated for vacation pay either through paid time off or at termination or retirement, while employees are not paid for unused sick leave at termination. Accordingly, sick pay is charged to expenditures when used and thus, no provision has been made in the financial statements for unused sick leave.

Accumulated vacation is accrued when earned in the government-wide financial statements. A liability for these amounts is reported in the governmental fund only if they have matured; for example, as a result of employee resignations and retirements.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

**G. FUND EQUITY**

The governmental fund reports fund balances in classifications based primarily on the extent to which the Authority is bound to honor constraints on the specific purposes for which amounts in the fund can be spent. Fund balance for the Authority's governmental fund consists of the following:

- Nonspendable – includes amounts that are (a) not in spendable form or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash such as inventories, prepaid items, long-term notes receivable and fund advances, if any.
- Restricted – includes amounts that are restricted for specific purposes stipulated by external resource providers constitutionally or through enabling legislation.
- Committed – includes amounts that can only be used for the specific purposes determined by the passage of a resolution of the HARP Authority board of directors. Commitments may be modified or changed only by the HARP Authority board of directors approving a new resolution.
- Assigned – includes amounts intended to be used by the Authority for specific purposes that are neither restricted nor committed. Intent is expressed by the executive director to which the assigned amounts are to be used for specific purposes. Assigned amounts include appropriations of existing fund balance to eliminate a budgetary deficit in the subsequent year's budget.
- Unassigned – includes amounts that do not meet any of the above criteria. The Authority reports positive unassigned fund balances only in the general fund.

In circumstances where an expenditure is incurred for a purpose for which amounts are available in multiple fund balance classifications, fund balance is reduced in the order of restricted, committed, assigned and unassigned.

In the government-wide financial statements and proprietary fund financial statements, equity is classified as net position and displayed in the following categories:

- Net investment in capital assets – consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes, or other borrowings that are attributable to the acquisition, construction or improvement of those assets.
- Restricted net position – consists of net position with constraints placed on the use either by (a) external groups, such as creditors, grantors, contributors, or laws or regulations of other governments; or (b) through constitutional provisions or enabling legislation.
- Unrestricted net position – all other net position that does not meet the definition of “restricted” or “net investment in capital assets”.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

When both restricted and unrestricted resources are available for net position use, it is the Authority's policy to use restricted resources first and then use unrestricted resources as they are needed.

**H. INTERFUND TRANSACTIONS**

Interfund transactions are accounted for as revenues, expenditures or expenses. Transactions that constitute reimbursements to a fund for expenditures/expenses initially made from it that are properly applicable to another fund are recorded as expenditures/expenses in the reimbursing fund and as a reduction of expenditures/expenses in the fund that is reimbursed. All other interfund transactions are reported as interfund transfers.

**I. ESTIMATES**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**J. NEW ACCOUNTING PRONOUNCEMENTS**

The GASB issued Statement No. 95, Postponement of the Effective Dates of Certain Authoritative Guidance in May 2020. The objective of GASB 95 is to postpone effective dates to provide temporary relief in light of the COVID-19 pandemic. The effective date of the following pronouncement is postponed by 18 months: Statement No. 87, Leases.

The Authority has elected to delay implementation of this standard as applicable to the Authority in accordance with Standard No. 95.

**NOTE 2 – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY**

The Authority adheres to the following procedures in establishing its budgets:

On or before October 15 of each year, the executive director submits to the board of directors a proposed budget for the fiscal year commencing the following January 1. The budget includes proposed expenditures and the means of financing them. All funds, including the proprietary fund, use the current financial resources measurement focus and the modified accrual basis of accounting in preparing the budgets.

Expenditure estimates in the annual budget are enacted into law through the passage of appropriation resolutions. Budgetary control exists at the total fund level and the budget amounts reported reflect all amendments enacted by the Authority and these amendments were approved in accordance with state law.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 3 – CASH AND CASH EQUIVALENTS**

Cash and cash equivalents are summarized as follows:

Demand deposits	<u>\$ 555,695</u>
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At December 31, 2021, the carrying amount of the Authority's deposits was \$555,695 and the bank balance was \$582,633. Of the bank balance, \$250,000 was covered by federal depository insurance and \$332,633 was collateralized in a single financial institution collateral pools maintained by the individual financial institution that holds these deposits. Colorado law requires that depository institutions must apply for and be designated as an eligible public depository before the institution can accept public fund monies. The depository institution must pledge eligible collateral as security for all public deposits held by that institution that are not insured by depository insurance. The market value of the collateral that each institution pledges as security must equal at least 102% of the total uninsured deposits held by that institution. Generally, the eligible collateral in the collateral pools is held by the depository institution or its agent in the name of the depository institution.

Custodial credit risk is the risk that, in the event of a bank failure, the Authority's deposits may not be returned to it. The Authority's policy for custodial risk parallels Colorado statutes as described above. As of December 31, 2021, deposits with the bank balance of \$332,633 are uninsured but are not exposed to the custodial credit risk because they are collateralized with securities held by the pledging financial institution's agent.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 4 – CAPITAL ASSETS**

Capital assets activity for the year ended December 31, 2021 was as follows:

	Balance January 1, <u>2021</u>	<u>Additions</u>	<u>Deletions</u>	Balance December 31, <u>2021</u>
Governmental activities –				
Depreciable assets –				
Buildings and improvements	2,150	-	-	2,150
Furniture and equipment	<u>81,798</u>	<u>-</u>	<u>-</u>	<u>81,798</u>
Total capital assets being depreciated	<u>83,948</u>	<u>-</u>	<u>-</u>	<u>83,948</u>
Less: accumulated depreciation for –				
Buildings and improvements	(307)	(307)	-	(614)
Furniture and equipment	<u>(77,469)</u>	<u>(1,243)</u>	<u>-</u>	<u>(78,712)</u>
Total accumulated depreciation	<u>(77,776)</u>	<u>(1,550)</u>	<u>-</u>	<u>(79,326)</u>
Capital assets being depreciated, net	<u>6,172</u>	<u>(1,550)</u>	<u>-</u>	<u>4,622</u>
Total governmental activities capital assets, net	<u>\$ 6,172</u>	<u>\$ (1,550)</u>	<u>\$ -</u>	<u>\$ 4,622</u>

Depreciation expense of \$1,550 was charged to the general government function.

	Balance January 1, <u>2021</u>	<u>Additions</u>	<u>Deletions</u>	Balance December 31, <u>2021</u>
Business-type activities –				
Depreciable assets –				
Furniture and equipment	\$ 155,130	\$ -	\$ -	\$ 155,130
Less: accumulated depreciation for –				
Furniture and equipment	<u>(128,851)</u>	<u>(8,240)</u>	<u>-</u>	<u>(137,091)</u>
Total business-type activities capital assets, net	<u>\$ 26,279</u>	<u>\$ (8,240)</u>	<u>\$ -</u>	<u>\$ 18,039</u>

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 5 - LONG-TERM LIABILITIES**

The following is a summary of changes in long-term liabilities in the government-wide financial statements for the year ended December 31, 2021:

	Balance January 1, <u>2021</u>	<u>Increases</u>	<u>Decreases</u>	Balance December 31, <u>2021</u>	Due Within <u>One Year</u>
Compensated absences	\$ <u>13,322</u>	\$ <u>19,497</u>	\$ <u>(23,974)</u>	\$ <u>8,845</u>	\$ <u>239</u>
Total governmental activities	\$ <u>13,322</u>	\$ <u>19,497</u>	\$ <u>(23,974)</u>	\$ <u>8,845</u>	\$ <u>239</u>

This obligation is serviced by the general fund.

**NOTE 6 - RISK MANAGEMENT**

The Authority is exposed to various risks of loss related to torts, property and casualty, errors and omissions, and employee health claims. These risks of loss are covered by commercial insurance coverage.

**NOTE 7 - EMPLOYEE BENEFITS**

The Authority contributes to the HARP Authority 457 Plan (the Plan), a defined contribution pension plan for its full-time employees. The Plan is administered by Variable Annuity Life Insurance Co.

Benefit terms, including participation criteria and contribution requirements for the Plan are established by and may be amended by the Board of Directors. For each employee, the Plan provides for employee voluntary contributions and the Authority matches those contributions up to 4% of compensation. For the year ended December 31, 2021, employee contributions totaled \$54,140 and the Authority recognized pension expense of \$7,941.

Employees are fully vested in both the Authority's contributions and their own contributions, along with the earnings on those contributions.

**NOTE 8 - RELATED PARTY**

The Authority provides management services to the HARP Foundation and during 2021, the Authority received \$30,000 for those services.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**NOTE 9 – COMMITMENTS AND CONTINGENCIES**

The Authority leases office space from the HARP Foundation under an operating lease ending December 31, 2033. Future minimum lease payments at December 31, 2021 follow:

2022	\$ 24,000
2023	24,000
2024	24,000
2025	24,000
2026	24,000
Thereafter	<u>168,000</u>
Total	<u>\$ 288,000</u>

Total rent expense incurred during 2021 totaled \$24,000.

The Authority also leases a copy machine under an operating lease from the Canon Financial Group ending July 2, 2024. Future minimum lease payments at December 31, 2021 follow:

2022	2,976
2023	2,976
2024	<u>1,736</u>
Total	<u>\$ 7,688</u>

Total lease expense incurred during 2021 totaled \$3,230.

Colorado voters passed an amendment to the state constitution in November 1992. The amendment is commonly referred to as the Tabor Amendment and contains several limitations, including revenue raising, spending abilities and other specific requirements affecting state and local governments. The amendment is complex and subject to judicial interpretation. The Authority believes it is not subject to the amendment because it does not qualify as a governmental entity for purposes of the amendment.

**Coronavirus Disease (COVID-19) Outbreak** – During 2020, COVID-19 had made its way to the United States of America. This disease has sickened many and is causing deaths. Various actions by the federal, state and local governments have been implemented to try to slow down or stop the spread of the virus. The extent to which the coronavirus (or any other disease or epidemic) may impact business activity will depend on future developments. These future developments are highly uncertain and cannot be predicted, including new information which may emerge concerning the severity of the coronavirus and the actions required to contain the coronavirus or treat its impact, among others.

The Authority receives the majority of their funding from the IGA partners. In 2020, activities and events were reduced significantly due to the pandemic and REO operations and staff were reduced to compensate for lost revenues. However, in 2021, activities and events began returning to normal following the ease of restrictions put in place by the federal and state governments.

**REQUIRED SUPPLEMENTARY INFORMATION**

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
YEAR ENDED DECEMBER 31, 2021**

	<u>Budgeted Amounts</u>		<u>Actual Budget Basis</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Intergovernmental	\$ 872,597	\$ 818,603	\$ 818,603	\$ -
CAM fees, sponsorships, and vendor fees	595,845	578,798	241,120	(337,678)
Foundation management services	30,000	30,000	30,000	-
Interest revenue	60	180	91	(89)
Other	500	23,240	8,567	(14,673)
Reserves used from prior year	-	77,460	-	(77,460)
TOTAL REVENUES	<u>1,499,002</u>	<u>1,528,281</u>	<u>1,098,381</u>	<u>(429,900)</u>
EXPENDITURES				
Current -				
Salaries	329,850	330,409	327,327	3,082
Payroll taxes and benefits	120,004	115,475	114,473	1,002
Adminstration	40,100	51,100	48,096	3,004
Professional and consulting fees	14,100	15,459	13,158	2,301
Maintenance	365,649	359,834	351,866	7,968
Supplies	4,950	4,900	4,868	32
Telephone	8,100	8,100	7,765	335
Occupancy	49,000	48,316	45,672	2,644
Capital repairs	567,249	594,688	360,413	234,275
TOTAL EXPENDITURES	<u>1,499,002</u>	<u>1,528,281</u>	<u>1,273,638</u>	<u>254,643</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	(175,257)	(175,257)
FUND BALANCE, January 1	<u>-</u>	<u>-</u>	<u>657,195</u>	<u>657,195</u>
FUND BALANCE, December 31	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 481,938</u>	<u>\$ 481,938</u>

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION**  
**DECEMBER 31, 2021**

**BUDGETARY INFORMATION**

Historic Arkansas Riverwalk Authority of Pueblo (HARP) adheres to the following procedures in establishing the budgetary data reflected in the budgetary comparison schedule.

The HARP Intergovernmental Agreement directs the HARP Board to consult with the appropriate officers of each of the IGA partners (City of Pueblo, Pueblo County, Pueblo Conservancy District, the Board of Water Works of Pueblo, and the Pueblo Urban Renewal Authority) in the preparation of an annual operating plan and line-item budget for the promotion, management, supervision, maintenance, development, and operation of HARP. The HARP Authority is required to conduct a joint meeting with the IGA partners no later than August 20 of each year and then submit its annual plan and budget to each of the IGA partners no later than August 31. The HARP Authority then adopts its budget after the appropriations of each of the IGA partners have been set by their respective governing bodies.

The HARP Authority is also subject to Colorado state budget law, in which the executive director, on or before October 15, submits to the board of directors a proposed budget for the fiscal year commencing the following January 1. The budget includes proposed expenditures and the means of financing them. Public hearings are conducted by the board of directors to obtain taxpayer comments. The Authority adopts budgets for all funds. All funds, including the proprietary fund, use the current financial resources measurement focus and the modified accrual basis of accounting in preparing the budgets.

Expenditure estimates in the annual budget are enacted into law by the passage of appropriation resolutions. Budgetary control exists at the total fund level and encumbrance accounting is not employed as a part of the budgetary process. The budget amounts reported reflect all amendments enacted by the Authority and these amendments were approved in accordance with state law.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
SCHEDULE OF REVENUES AND EXPENDITURES  
RECREATIONAL/ENTERTAINMENT OPERATIONS ENTERPRISE FUND  
BUDGET AND ACTUAL  
YEAR ENDED DECEMBER 31, 2021**

	<u>Final Budget</u>	<u>Actual (Non-GAAP Basis)</u>	Variance With Final Budget Positive (Negative)
<b>REVENUES</b>			
Charges for services	298,235	216,522	(81,713)
Miscellaneous	-	10,546	10,546
Interest	15	9	(6)
TOTAL REVENUES	<u>298,250</u>	<u>227,077</u>	<u>(71,173)</u>
<b>EXPENDITURES</b>			
Current -			
Salaries	101,900	55,234	46,666
Payroll taxes and benefits	19,400	7,115	12,285
Supplies	17,400	6,032	11,368
Advertising/logistics	24,715	12,204	12,511
Utilities and communications	7,500	5,743	1,757
Repairs & maintenance	18,000	11,762	6,238
Administrative support	58,960	58,960	-
Sponsorship, facility, special events	40,500	30,085	10,415
Other	9,875	9,914	(39)
TOTAL EXPENDITURES	<u>298,250</u>	<u>197,049</u>	<u>101,201</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	<u>\$ -</u>	<u>30,028</u>	<u>\$ 30,028</u>
<b>GAAP ADJUSTMENTS</b>			
Depreciation		<u>(8,240)</u>	
CHANGE IN NET POSITION - GAAP BASIS		<u>\$ 21,788</u>	